COUNCIL MEETING

Minutes of the Corporation of the City of Unley Held on Monday 25 August 2014 at 7.00 pm In the Civic Centre 181 Unley Road Unley

PRESENT

His Worship the Mayor, Mr L Clyne (Presiding Member Councillors R Schnell (Deputy Mayor) D Tipper D Palmer J Boisvert R Salaman M Hewitson M Hudson J Koumi P Hughes A Lapidge R Sangster M Saies

OFFICERS PRESENT

Chief Executive Officer, Mr P Tsokas A/General Manager Economic Development & Planning, Mr M Grant General Manager Assets & Infrastructure, Mr J Devine General Manager Community, Ms M Berghuis General Manager People & Governance, Mr S Faulkner Manager Governance & Risk, Ms R Wilson Executive Assistant to the CEO & Mayor, Ms C Gowland Principal Policy Planner, Mr D Brown Manager Property Assets, Mr A Johns Manager Strategic Assets, Mr B Curtis

ACKNOWLEDGEMENT

The Presiding Member opened the meeting with the Aboriginal Acknowledgement.

PRAYER AND SERVICE ACKNOWLEDGEMENT

Members stood in silence in memory of those who had made the Supreme sacrifice in the service of their country, at sea, on land and in the air.

WELCOME

The Presiding Member welcomed Members of Council, Senior Staff, members of the gallery and the media to the 25 August 2014, meeting of the Unley City Council.

APOLOGIES

Nil

CONFLICT OF INTEREST

ITEM 1228** CONFIRMATION OF MINUTES

MOVED Councillor Palmer SECONDED Councillor Lapidge

That the minutes of the Council meeting (as amended and attached) held on Monday 11 August 2014, as printed and circulated, be taken as read and signed as a correct record.

CARRIED UNANIMOUSLY

ITEM 1229 PETITION RE RESIDENTIAL DPA

MOVED Councillor Boisvert SECONDED Councillor Hughes

That:

- 1. The petition be received.
- 2. The principal petitioner be notified that the petition has been received.

CARRIED

ITEM 1230 PETITION RE UNLEY OVAL PICKET FENCE

MOVED Councillor Hughes SECONDED Councillor Tipper

That:

- 1. The petition be received.
- 2. The principal petitioner be notified that the petition has been received.

CARRIED UNANIMOUSLY

ITEM 1252 DEPUTATIONS

Mr Dario Centrella Re Item 1229 – Petition re Residential DPA

Mr Michael Allen Re Urban Myth

CHANGE OF ORDER OF AGENDA

The Presiding Member advised the Council that he would like to bring forward Item 1240 – Unley Oval Picket Fence – due to the number of people in the gallery. This was agreed with a two thirds majority.

POINT OF ORDER

Councillor Saies – re documents on Unley Oval Picket fence. Presiding Member advised that he did not think this was a valid point of order.

ITEM 1240** UNLEY OVAL PICKET FENCE

MOVED Councillor Palmer SECONDED Councillor Hughes

Extension of Debating Time

Councillor Palmer requested an extension of debating time for a further 5 minutes. This was agreed with a two thirds majority,.

PERSONAL STATEMENT

Councillor Salaman made a personal statement as to how he felt that he has been discriminated against as he did not have access to the representations on the Unley Oval, as the documents had gone missing. Feels his position has been jeopardised.

PROCEDURAL MOTION

MOVED Councillor Koumi SECONDED Councillor Boisvert

That the Item be deferred until 8 September 2014.

TIED

The Mayor advised that he would use his vote as the casting vote.

PROCEDURAL MOTION WAS LOST

Extension of Debating Time

Councillor Hudson requested an extension of debating time for a further 5 minutes. This was agreed with a two thirds majority.

Further Extension of Debating Time

Councillor Hudson requested a further extension of debating time for 2 minutes. This was agreed with a two thirds majority.

Extension of Debating Time

Councillor Saies requested an extension of debating time for a further 5 minutes. This was agreed with a two thirds majority.

That:

- 1. The report be received
- 2. The Administration procure the installation of a picket fence once the remaining 2/3 funding has been secured.
- 3. The final design allows for gates to provide access to all key features, as far as is practicable.
- 4. The community and Sturt Football Club be advised of Council's decision.

CARRIED

DIVISION

A Division was called and the previous decision set aside.

Those voting in the affirmative:

Councillors Schnell, Tipper, Palmer, Hewitson, Koumi, Hughes, Lapidge and Sangster.

Those voting in the negative:

Councillors Boisvert, Salaman, Hudson and Saies.

The MOTION was then declared CARRIED

Councillor Hudson left the meeting at 9.15pm.

Councillor Salaman left the Chambers at 9.16pm after debate on the above Item.

ITEM 1231 UNLEY BUSINESS AND ECONOMIC DEVELOPMENT COMMITTEE

MOVED Councillor Koumi SECONDED Councillor Palmer

That:

- 1. The minutes of the Unley Business and Economic Development Committee meeting held on Wednesday 6 August 2014, be received.
- 2. The recommendations listed under:

Item 33

Association Coordinator's Quarterly Reports for the Period Ending 30 June 2014

Item 33 Second Annual Report – Unley Mainstreet Digital Economy Strategy

Item 34 UBED Action Reports

inclusive, be adopted.

Councillor Koumi, asked that it be noted in the Minutes that he does not read the Acknowledgement, but points the Acknowledgement out to Members of the Committee.

CARRIED UNANIMOUSLY

Councillor Salaman returned to the meeting at 9.18pm during debate on the above Item.

ITEM 1232 AUDIT AND GOVERNANCE COMMITTEE

MOVED Councillor Sangster SECONDED Councillor Saies

That:

- 1. The minutes of the Audit and Governance Committee meeting held on Tuesday 12 August 2014, be received.
- 2. The recommendations listed under:

<u>Item 95</u> External Audit – Audit Progress

Item 96 Internal Audit Update

Item 97 LGAMLS Risk Management Review 2013

Item 98 Correspondence

inclusive, be adopted.

CARRIED UNANIMOUSLY

ITEM 1233 DEVELOPMENT STRATEGY AND POLICY COMMITTEE

MOVED Councillor Hewitson SECONDED Councillor Boisvert

That:

- 1. The minutes of the Development Strategy and Policy Committee meeting held on Tuesday 12 August 2014, be received.
- 2. The recommendations listed under:

<u>Item 11</u>

Post Consultation Key Issues Preliminary Review – Village Living and Desirable Neighbourhoods Development Plan Amendment – Residential Character, Growth Areas and Council Wide Residential Policy Review

Item 12 Environmental Sustainability Policy (Green Roofs)

inclusive, be adopted.

CARRIED UNANIMOUSLY

ITEM 1234 LEASE OF 41 OXFORD TERRACE UNLEY TO KIRINARI COMMUNITY SCHOOL

MOVED Councillor Tipper SECONDED Councillor Hewitson

- 1. The report be received.
- 2. The Administration offer a further license to use 41 Oxford Terrace throughout the 2015 school year to Kirinari Community School with similar terms and conditions as are currently in place with a lease fee of \$2420 (plus GST) for the term of the lease.

CARRIED

ITEM 1235 PROPERTY MANAGEMENT POLICY – LEASING AND LICENSING

MOVED Councillor Schnell SECONDED Councillor Salaman

That:

- 1. The report be received.
- 2. The updated draft Property Management Policy (Attachment 1 to Item 1235/14) be endorsed.

CARRIED UNANIMOUSLY

ITEM 1236 PUBLIC LIGHTING AUDIT

MOVED Councillor Boisvert SECONDED Councillor Sangster

- 1. The report be received.
- 2. Council endorses the Administration to proceed with a Street Lighting Infrastructure Project that will lead to the realisation of a combination of benefits covering reduced lighting costs, improved service levels and improved environmental outcomes.

CARRIED UNANIMOUSLY

ITEM 1237** LGA ANNUAL GENERAL MEETING – CALL FOR MOTIONS

MOVED Councillor Schnell SECONDED Councillor Boisvert

- 1. The report be received.
- 2. The following Notice of Motion not be submitted for the 2014 Local Government Association Annual General Meeting:

1. REMEMBRANCE DAY PUBLIC HOLIDAY

That the Annual General Meeting requests that the Local Government Association lobby the State Government to proclaim the 11th day of November as a "special holiday" for the years 2015-2018 (inclusive) in accordance with section 4 of the Holidays Act 1910 for the purpose of celebrating the centenary of the First World War and such holiday to be known as "Remembrance Day".

<u>LOST</u>

MOVED Councillor Hughes SECONDED Councillor Salaman

- 1. The report be received.
- 2. The following Notice of Motion be submitted for the 2014 Local Government Association Annual General Meeting:

1. REMEMBRANCE DAY PUBLIC HOLIDAY

That the Annual General Meeting requests that the Local Government Association lobby the State Government that the 11th day of November be proclaimed as a "special holiday" for the years 2015-2018 (inclusive) in accordance with section 4 of the Holidays Act 1910 for the purpose of celebrating the centenary of the First World War and such holiday to be known as "Remembrance Day".

CARRIED

MOVED Councillor Schnell SECONDED Councillor Lapidge

1. The report be received.

2. The following Notice of Motion be submitted for the 2014 Local Government Association Annual General Meeting:

2. MEDIATION FOR DEVELOPMENT APPLICATION PROCESS

That the Annual General Meeting requests that the Local Government Association investigate options for including a legislated mediation process, separate from the Environment and Resources Development Court, in the development assessment system.

(See David Litchfield's report 1195 for Council 28/7/2014, Development Regs 2013.

Mark Parnell has a proposal to disallow Regulations - see Eastern Courier 30/7/2014)

CARRIED

Councillor Sangster left the meeting at 9.50pm.

ITEM 1238 AUTHORISATION OF SIGNING THE CERTIFICATION OF FINANCIAL STATEMENTS

MOVED Councillor Schnell SECONDED Councillor Palmer

That:

- 1. The report be received.
- 2. Authorisation be given to the Mayor and the Chief Executive Officer to sign the certification of the statements in their final form once the annual audited financial statements have been completed.

CARRIED

ITEM 1239 QUARTERLY PERFORMANCE REPORT

MOVED Councillor Tipper SECONDED Councillor Hughes

That:

1. The report be received.

CARRIED UNANIMOUSLY

ITEM 1240** UNLEY OVAL PICKET FENCE

See pages 4 & 5 of these Minutes.

ITEM 1241 QUARTERLY REPORT – CENTENNIAL PARK CEMETERY AUTHORITY

MOVED Councillor Lapidge SECONDED Councillor Hughes

That:

1. The report be received.

CARRIED UNANIMOUSLY

Councillor Saies left the meeting at 10.17pm returning at 10.18 pm.

ITEM 1242 COUNCIL ACTION RECORDS

MOVED Councillor Koumi SECONDED Councillor Schnell

That:

1. The report be received.

CARRIED UNANIMOUSLY

ITEM 1243 QUESTION ON NOTICE FROM COUNCILLOR SALAMAN RE UNLEY OVAL FENCE

The following Questions on Notice have been received from Councillor Salaman and the answers are provided:

Preamble

I refer to Item 1051, Questions on Notice, February 2014, copy attached, and seek further information to the answer to question 5, "approximately how many person hours does it take to (a) erect, and (b) disassemble and return to storage (the internal fence)?"

Questions

1. I have observed the internal fence is erected and dismantled surprisingly quickly. Please confirm, or otherwise that it takes 11 person hours to erect and 9 person hours for removal.

Answer

As previously explained in Item 1051, the average hours are 11 person hours to erect the internal fence and 9 person hours to disassemble the fence. The average hours are entirely dependent on the number of people available to assist in this operation.

2. I have also noticed that the advertising business on the fence appears to take longer to install then the fence itself. Who installs the banners?

<u>Answer</u>

The Club and their volunteers undertake the installation and removal of the advertising barriers.

3. Has the person hours taken to install the banners, been included in the total time to erect the fence?

Answer

No – The fence installation is undertaken by the Council staff and the banners are undertaken by the club and volunteers.

4. Should a permanent "picket fence" be installed, would the advertising banners be semi- permanent?

<u>Answer</u>

The placement of advertising banners can be controlled via the lease conditions with Sturt for the use of Unley Oval. In essence, Council can specify that advertising banners would only be used on match days.

ITEM 1244 QUESTION ON NOTICE FROM COUNCILLOR HUDSON RE UNLEY OVAL FENCE

The following Questions on Notice have been received from Councillor Hudson and the answers are provided below:

Questions

1. At the cost of erecting and dismantling the inner fence on home game days for Sturt is one of the major reasons for the Club's wish for a permanent barrier to the public, is the Administration aware of the proportion of time spent putting the actual fence in place, compared with the placement on it of advertising banners, which presumably attract financial rewards?

Answer

The average hours are 11 person hours to erect the internal fence and 9 person hours to disassemble the fence. It is dependent on the number of people available to assist in this operation.

The installation and removal of the advertising barriers is undertaken by the Club and its volunteers.

2. Does the fee charged to Envestra for naming rights to the Oval, whose HERITAGE name is "Unley Oval", exceed the annual cost of placement of the inner fence?

<u>Answer</u>

The Administration is not privy to the agreement between the club and their approved naming rights sponsor and the fee charged.

3. Is the Administration in possession of documented evidence of the number of "incidents" on the Oval in the past two years involving Sturt players .. ie occurrences that would have been avoided during training by the erection of a permanent barrier.

<u>Answer</u>

These incidences have been documented by Sturt Football Club and have been brought to the attention of Council.

- Child knocked down by a cricket player training on the oval during an official training session after he chased a cricket ball onto the oval.
- A junior player broke both wrists when hitting the cement kerb at an official training session and has never played football since the incident.
- Unauthorised groups conducting group training sessions on the sides of the oval when our players are officially training.
- Player running into tree on south east side of oval which later featured on 'The Footy Show' broadcasted on national television.
- Ball being thrown onto road resulting in a car hitting a dog who chased after it.

ITEM 1253 QUESTIONS WITHOUT NOTICE

Members of the Gallery (from Urban Myth) asked if they could ask a Question Without Notice.

This was agreed with a two thirds majority.

Mr L Van Schiek, a member of Urban Myth, asked if there was any chance that Council would be able to guarantee a space for Urban Myth's survival.

The Chief Executive Officer advised that Council is working with Urban Myth looking at alternative accommodation.

ITEM 1245 CORRESPONDENCE

The correspondence from

- Adelaide and Mount Lofty Ranges Natural Resources Management Board
- Councillor Judy Partington ALGWA
- Mr Hieu Van Le AO, Chairman of SA Multicultural and Ethnic Affairs Commission

be noted.

ITEM 1246 MAYOR'S REPORT

MOVED Councillor Boisvert SECONDED Councillor Salaman

That

1. The report be received.

CARRIED UNANIMOUSLY

ITEM 1247 DEPUTY MAYOR'S REPORT

MOVED Councillor Tipper SECONDED Councillor Lapidge

That:

1. The report be received.

CARRIED UNANIMOUSLY

ITEM 1248 REPORT OF MEMBERS

Councillor Koumi – Income from others forms rather than rates. If Members wish to pursue other areas of income and expenditure this should be done through the direction of the Chief Executive Officer.

Councillor Palmer left the meeting at 10.23pm returning at 10.26pm during discussion on this Item.

ITEM 1249 NOTICE OF MOTION FROM COUNCILLOR SALAMAN RE MALVERN POLICE STATION

MOVED Councillor Salaman SECONDED Councillor Hewitson

- 1. Council strongly supports the concept of a local permanent SAPOL station at Malvern, both to meet the demands of local residents and others wishing to conduct business requiring them to attend in person, and to facilitate "local policing"
- 2. The Mayor write to Mr Tony Piccolo, MP the Minister for Police, the Commissioner of Police and our local Members petitioning them for the retention of this essential service in Unley.

CARRIED

ITEM 1250 NOTICE OF MOTION FROM COUNCILLOR HUGHES RE ENVIRONMENTAL SUSTAINABILITY STRATEGY 2014-2017

MOVED Councillor Hughes SECONDED Councillor Hewitson

That:

The Community Sustainability Reference Group feedback (as attached – Attachment 2) on the Draft COU Environmental Sustainability Strategy 2014-2017 be received.

CARRIED

ITEM 1254 MOTION WITHOUT NOTICE

MOVED Councillor Schnell SECONDED Councillor Koumi

Extension of Debating Time

Councillor Schnell requested an extension of debating time for a further 2 minutes. This was refused.

That the Elected Member Allowances and Benefits policy be reviewed by Council in September 2014 with regards to the IT facilities made available to Elected Members.

CARRIED

Councillor Boisvert left the meeting at 10.41pm returning at 10.42pm.

ITEM 1251 UNRESOLVED ITEMS

Meeting Date	Item	Status
Council 22/3/10	Item 622 (UBED Item 46	The Item lie on the table.
	Adjourned Debate – Item 46 – Unley Business and Economic Development Committee – Glen Osmond Road Separate Rate Negotiation. (copy attached)	

ITEM 1252 DEPUTATIONS

See Page 3 of these Minutes

ITEM 1253 QUESTIONS WITHOUT NOTICE

See Page 3 of these Minutes

ITEM 1254 MOTIONS WITHOUT NOTICE

See Page 16 of these Minutes

NEXT MEETING

Monday 8 September 2014 – 7.00 pm Civic Centre, Unley

CLOSURE

The Presiding Member closed the meeting at 10.58pm.

PRESIDING MEMBER

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Attachment 1 – Amended Pages of Council Minutes – 11 August 2014

ITEM 1217** GOODWOOD OVAL AND MILLSWOOD SPORTING COMPLEX IMPROVEMENT PLAN

MOVED Councillor Boisvert SECONDED Councillor Palmer

That:

- 1. The report be received.
- 2. The draft Goodwood Oval and Millswood Sporting Complex Improvement Plan be endorsed and further community engagement on the plan be undertaken during 2015 in accordance with the staged implementation plan.
- 3. A staged implementation plan be developed, outlining the approach for further community engagement and detailed design to be presented to Council in early 2015.
- 4. The Administration commences discussions with Forestville Hockey Club and other key stakeholders to identify a suitable site for a new synthetic hockey pitch as outlined in Appendix B of the Draft Improvement Plan.

Councillor Hughes MOVED as an AMENDMENT, SECONDED by Councillor Sangster, that:

- 1. The report be received.
- 2. The draft Goodwood Oval and Millswood Sporting Complex Improvement Plan be endorsed and further community engagement on the plan be undertaken during 2015 in accordance with the staged implementation plan.
- 3. A staged implementation plan be developed, outlining the approach for further community engagement and detailed design to be presented to Council in early 2015.

3.1 It is expected that each stage of the development will be dependent upon the receipt of significant external and/or government grant funding and/or significant contribution from the benefitting clubs or their associations.

4. The Administration commences discussions with Forestville Hockey Club and other key stakeholders to identify a suitable site for a new synthetic hockey pitch as outlined in Appendix B of the Draft Improvement Plan.

The AMENDMENT was put and declared CARRIED

Councillor Salaman MOVED as a FURTHER AMENDMENT

- 1. The report be received.
- 2. The draft Goodwood Oval and Millswood Sporting Complex Improvement Plan be endorsed and further community engagement on the plan be undertaken during 2015 in accordance with the staged implementation plan.
- 3. A staged implementation plan be developed outlining the approach for further community engagement and detailed design, including funding options, to be presented to Council in early 2015.
- 4. The Administration commences discussions with Forestville Hockey Club and other key stakeholders to identify a suitable site for a new synthetic hockey pitch as outlined in Appendix B of the Draft Improvement Plan.

The Acting Presiding Member would not allow the Further Amendment.

The AMENDMENT then became the MOTION and was put and declared LOST

DIVISION

A Division was called and the previous decision set aside:

Those voting in the affirmative:

Councillors Hudson, Hughes, Lapidge and Sangster

Those voting in the negative:

Councillors Tipper, Palmer, Boisvert, Salaman and Saies

The MOTION was declared LOST

No MOTION was on the floor

MOVED Councillor Tipper SECONDED Councillor Boisvert

That:

- 1. The report be received.
- 2. The draft Goodwood Oval and Millswood Sporting Complex Improvement Plan be endorsed and further community engagement on the plan be undertaken during 2015 in accordance with the staged implementation plan.

- 3. A staged implementation plan be developed outlining the approach for further community engagement and detailed design, including funding options, to be presented to Council in early 2015.
- 4. The Administration commences discussions with Forestville Hockey Club and other key stakeholders to identify a suitable site for a new synthetic hockey pitch as outlined in Appendix B of the Draft Improvement Plan.

CARRIED UNANIMOUSLY

Community Sustainability Reference Group Comments on Draft City of Unley Environmental Sustainability Strategy 2014 - 2017

The **City of Unley (**CoU) Community Sustainability Reference Group (CSRG) has become aware of Council's draft Environmental Sustainability Strategy (ESS) on the Agendas and Minutes page publicly available at the CoU website. The CSRG takes this opportunity to comment on the draft prior to the public consultation phase, in the interests of providing some early informed input.

General Comments

- 1. The CSRG believes that a broader approach to sustainability, addressing social and economic as well as environmental aspects, would be highly preferable for this Lead Strategy. This would involve reference to the four widely accepted Sustainability Principles ("The Natural Step"), namely (1) Reduce and eventually eliminate our contribution to the systematic accumulation of materials from the earth's crust; (2) Reduce and eliminate our contribution to the systematic accumulation of substances produced by society: (3) Reduce and eliminate our contribution to the ongoing physical degradation of nature; and (4) Reduce and eliminate our contribution to conditions that systematically undermine people's ability to meet their basic needs. Awareness of these principles should be acknowledged in the document's introductory information with a commitment to addressing them more specifically in future, recognising that the strategy forms part of a broader Community Plan arising from a significant community consultation process, and that other parts of the Community Plan are also relevant to sustainability. We note that 'cross-connections' with other relevant parts of the Plan are mentioned (p4, para 4) but suggest the mechanisms for a truly integrated approach, especially within the ESS are articulated in the strategy. We will also work constructively with Council with a view to broadening the approach taken to sustainability, in line with the best contemporary thinking and recommend that workshops or awareness-raising sessions are planned for elected members and key staff.
- 2. We found the plan difficult to read, complicated, and lacking in clarity. We wondered who the audience was. Stating that 'The purpose [of this Environmental Sustainability Strategy] is to establish an...Environmental Sustainability Strategy...' in the opening sentence (page 3) is not a good start. We recommend it is re-written in plain English and that more attention is given to the logical development of ideas. It may be that some of the background and scene-setting information recommended for inclusion in comments below could be consolidated into an introduction placing sustainability aims in a global context.
- 3. We note that the background does not appear to mention the way in which the ESS relates to CoU's 4-year Plan 2013 2016, which includes three objectives addressing sustainability. These objectives do not align with those

proposed in the ESS – resulting in an unfortunate additional level of complexity for those wishing to understand the Community Plan and its component elements. We note that one of the supporting initiatives in the 4-year Plan is to 'develop and implement the Environment and Sustainability Plan to reduce Council's environmental impact'. Presumably this is the ESS but the other strategies and initiatives overlap with detail of the ESS, resulting in confusion.

- 4. The structure for the strategy seems unnecessarily complex. Some of the existing elements do not appear to mesh. We noted
 - A 5-tier planning hierarchy (under Purpose, p3)
 - 3 levels of delivery structure (Strategic Context Diagram, p4)
 - 7 principles
 - 4 pathways
 - 5 themes

We recommend the structure is simplified and rationalised with improved cross-referencing.

- 5. While we acknowledge the strategy is a corporate document for the CoU rather than one intended to be owned by the whole community, its tone in places seems unnecessarily patriarchal. We recommend that a more inclusive approach is taken where possible to encourage community involvement more openly (even though specifically provided for in Pathway 1).
- 6. The overall approach seems to communicate a lack conviction (e.g. Purpose, page 3, para 2). It gives the impression that aiming for sustainability is discretionary that it might yield some benefits when in fact it is established beyond doubt that sustainable actions are essential for our future well-being in a local and global context. As indicated in comment 1 above, we recommend the document draws on existing, widely accepted sustainability literature to provide a context recognising the imperative for sustainability.
- 7. We are concerned about the tentative way in which funding for the strategy is discussed in the covering minute. We appreciate that all of Council's programs are subject to the annual budget process as well as accessing external funding. Real commitment to sustainability, recognising the inevitable benefits to the budget would require a firmer commitment to funding (at least to some level). A clearer commitment to greater creativity in sourcing funding would be welcomed.

Specific Comments

- 8. Purpose (p3).
 - Para 1. (See also 1 above). We suggest something more like 'The purpose of this Strategy is to describe how the City of Unley will work towards achieving environmental sustainability over the next four years. It builds on what has been achieved in the past and includes ongoing actions as well as new initiatives'.

- Para 3. The language in this paragraph, so early in the document, is defeatist and likely to stifle innovation, optimism and collaboration. A much more positive approach is needed.
- Para 4. This is about structure rather than purpose. Wherever structure is considered in the document we recommend that this conventional approach is avoided in favour of one that considers challenges and the opportunities for meeting them. The departure from logic, where the overall strategy identifies further strategies at the next level down, followed by 'supporting strategies', needs attention.
- 9. Shared responsibility (p3). See also 4 above. The example used seems condescending in tone. There are better examples of partnerships involving the community and other partners: for example the management of waste and recycling at the Showgrounds. Note also the 'community' is not a homogeneous entity: the language needs to be changed to reflect the diversity of understanding and engagement with sustainability among the citizenry. We question the notion of '*improving* biodiversity' restoring and reestablishing are more accurate.
- 10. Strategic context (p4). We respect the results of the 'Community of Possibilities' consultation and the four themes that emerged. There is a need to acknowledge that all themes relate to sustainability as generally understood. This section would benefit from some background information on the greening (sustainability) theme including the widely accepted pillars / principles of sustainability, a commitment to and explanation of ecologically sustainable development and the 'Natural Step' process. The Australian Government's Environmentally Sustainable Development definition would be very useful here: 'Using, conserving and enhancing the community's resources so that ecological processes, on which life depends, are maintained, and the total quality of life, now and in the future, can be increased'. The strategic context diagram does not appear to illustrate what the text claims it does. It also appears to have a structure closely aligned to Council business and programs rather than to the Strategy as a whole. The use of the term 'initiatives' is unclear and seems to be used inconsistently.
- 11. Principles (p5). Most of these look helpful but they represent a mixture of generic and thematic content and there is no information on how they were identified. For several the meaning is unclear with descriptions / explanations poorly expressed. 'Pathway Identification' appears to be a process, not a principle. Ecologically Sustainable Development and probably General Environmental Duty belong more appropriately in Strategic Context (see 8).

12. Vision and pathways (p7).

 Vision: It is not clear who has written the vision using information gathered from the public consultation exercise together with 'a wide range of other ...documents...and investigations with key stakeholders' but it may need clarification as it has been understood differently by different members of CSRG. There is a concern that the focus is on custodianship and valuing rather than on community behaviours and practices required for living sustainably. Some rewriting seems highly desirable. Formulation of a vision is also hampered by the absence of description of the major factors influencing sustainability issues in City of Unley, which by its nature can almost certainly never be internally sustainable. These factors include the highly urbanised nature of the City, the absence of any intact, functioning natural ecosystems, natural watercourses or broad-scale primary production areas as well as the interdependence of City with surrounding local government areas. Such an analysis is essential for distinguishing those areas where we can achieve sustainability outcomes through direct action from those where they can be achieved principally through influencing and partnerships. It will also ensure that the pathways identified are realistic (which for example is not the case currently for Pathway 2, Environmentally Sustainable Landscape). There needs to be a clear statement that achieving sustainability is not easy but that in the City we have good resources and people with a wide range of skills and goodwill. It also needs to acknowledged that the future remains uncertain, meaning that flexibility needs to be allowed in the strategy.

- Themes: The inclusion of these themes at this point adds unnecessary complexity as well as confusion, as clearly evident from the very confused diagram that follows. This would all best be removed or at the least the subject of some major rethinking.
- Pathways: These are supported as reasonable though needing considerable amendment and development. They align to some degree with the generally accepted pillars of sustainability, with the exception of the social pillar. It can be argued that this is to be found elsewhere in the Community Plan. As indicated previously, we strongly recommend that clear links are established. The descriptions of the pathways contain some bizarre passages and to a large degree seem to trivialise the topics covered. They need re-thinking and re-writing. The pathway entitled 'built form' in fact includes transport and infrastructure as well and should be renamed to reflect this, while governance needs to include much more on the kinds of things that could or need to change. Importantly we also note that the CoU has referred to items that will be completed under this plan in its ongoing 'Living Well -Regional Plan for Health and Wellbeing for the Cities of Unley and Mitcham' that have not been properly dealt with (if at all; items such as climate Change and Urban Planning). This, we believe, is a serious oversight that needs proper and considered attention by Council.
- 13. Objectives, Strategies, Targets and Indicators (pp 10-16). The objectives generally provide good coverage of their respective subjects and are for the most part expressed well. Objective 2 needs amendment to include the true aims of good stormwater management, where the impacts are greater externally to CoU than within it (i.e. Murray Darling Basin and Gulf St Vincent). Objective 3 needs to be amended to include reference to transport systems. The strategies, targets and indicators need to be considered together. In some cases (e.g. Pathway 1) there are strategies that serve no targets and it seems additional targets and indicators are needed. If the 'strategies' set out are the same as 'supporting strategies' referred to in earlier sections they need to be identified as such to avoid confusion. We recommend the following changes.
 - Pathway 1. Combine strategies 1.4, 1.5 and 1.7 with Strategy 1.1. Include mention of encouragement of those community members well-

versed in sustainability to help guide CoU decision making and introduce new initiatives. Combine the two food targets (and respective indicators) and add a new target+indicator for waste management and recycling (current strategy 1.6). More work is needed on the targets to avoid just repeating each strategy, for example numbers of people or schools participating etc.

• Pathway 2. Target 1 might better refer to the volume of water diverted away from stormwater loads and absorbed locally into Water Sensitive Urban Design (WSUD) treatments. Target 2.3 might better focus on successful establishment of biodiverse native gardens than on numbers of native plants planted and Target 2.4 on the abundance and diversity of native fauna than on the number of nest-boxes. Nest hollows, fallen hollow logs and rock crevices represent a step above nest boxes as structural habitat for native fauna. Target 2.6 should state '*native and other* vegetation cover'.

Pathway 3. Transport system sustainability in CoU is heavily influenced by journeys both originating and ending outside of CoU. This needs to be added into the considerations, involving liaison with other Councils as well as the State Government. It will involve specific strategies. We recommend adding a further Target 3.5: Every new building 3 storeys and higher built in DPA2 to have a green roof as a forerunner to adoption of the Internationally accepted 'International Passive House association' energy standard (see http://www.passivehouse-international.org/index.php?page_id=150&level1_id=78). This energy efficient standard can also be used to economically retrofit existing council and non-council buildings alike as part of a world best planning standard.

Pathway 4. Consider replacing the triple bottom line with the quadruple bottom line, as adopted by Norwood, Payneham & St Peters Council. Include training / awareness-raising for Elected Members as well as staff. Consistent with the general comments above we strongly recommend that specific provision is made for CoU to adopt progressively a broadly based sustainability concept, as promoted by the Natural Step organisation (http://www.naturalstep.org/) and adopted widely by local government in Canada (http://msp2010.auma.ca/) and also by some progressive councils in Australia (see 'Influences on Sustainability Reporting Practices in Selected South Australian Local Councils: An Explanatory Case study' [Kuntal Goswami and Dr Sumit Lodhia, University of South Australia, Adelaide, Australia.]

(http://ro.uow.edu.au/cgi/viewcontent.cgi?article=1023&context=acsear2012)

14. We welcome the further development of the Strategy and urge that a meaningful opportunity be provided for community input at a sufficiently early stage to influence the planning as well as the action phases.

14 August 2014